

KEVIN A. KELLY

The Comprehensive Restructuring of Belleville High School

As the educational leader of Belleville High, an urban high school of nearly 2,000 students, I coordinated the strategic planning and execution of comprehensive academic restructuring. In concert with an administrative team of six and a faculty of 101, our restructuring focused on three key areas: curriculum and instruction, assessments and outcomes, and building climate and safety. The outcomes in each reform area were dramatic: BHS achieved Adequate Yearly Progress for the first time, improved core area standardized test scores, diminished student and staff absenteeism, and enjoyed improvements across all measures of school climate.

BELLEVILLE HIGH

WAYNE COUNTY, MICHIGAN

Enrollment: 1,937

Grade: 9 thru 12

Accreditation: N.C.A. Certified Staff: 101

Admin Staff: 6

Support Staff: 15

Foundation: \$7.318

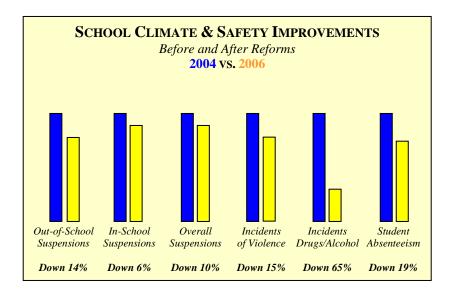
Free/Reduced: 22%

The progress made during my five year administrative tenure continues The improved through today. academic outcomes and decreased incidents of violence, suspensions, and drugs and alcohol contributed to staff longevity and wider community support. In 2008, the community passed a \$79 million bond proposal to construct a new school after three previous attempts failed. Once one of the lowest performing schools in western Wayne County, BHS continues its upward trajectory with students reaping the rewards.

ASSESSMENT & OUTCOMES: STATE TESTING

Proficiency Before and After Reforms

Subject Area	2001 - 2003 Average	2004 & 2005 Average	Percent Change
ELA	46	60	+30%
Mathematics	36	43	+19%
Science	38	46	+21%
Social Studies	18	30	+67%



CURRICULUM & INSTRUCTIONAL PRACTICES

Alignment, Reform, Restructuring

Curriculum & Assessment

Align Social Studies - 2001 ID Power Standards - 2003 Align Mathematics & Science - 2005 Curriculum Liaison – 2005 Align English Language Arts – 2005 Reform Graduation Requirements - 2006

Professional Learning Communities

Author Common Exams - 2001 Curriculum Alignment - '01-'06 Formalize PLC Teams - 2004 Initiate Team-Based Item Analysis - 2005 Strategic Team-Based PD - 2005-06 Common Planning Periods - 2006

Response to Intervention

Initiate ELO/Tutoring - 2003 Open Alternative School - 2004 Expand ELO; Pull-Outs - 2004 Initiate Tier 2 Interventions - 2004 Create 7-Period Day - 2006 Pyramid of Intervention - 2006